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UTAH SYMPHONY | UTAH OPERA

Financial Statements As of August 31, 2014 and 2013 and For the Years then Ended

Together with Independent Auditors' Report



Financial Statements

As of August 31, 2014 and 2013 and

For the Years then Ended

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Independent Auditors' Report

The Board of Trustees Utah Symphony & Opera

We have audited the accompanying financial statements of Utah Symphony & Opera (a Utah nonprofit organization) (the Organization), which comprise the statements of financial position as of August 31, 2014 and 2013, and the related statements of activities and cash flows for the years then ended, and the related notes to financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to error or fraud.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to error or fraud. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Utah Symphony & Opera as of August 31, 2014 and 2013, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Tanner LLC

December 5, 2014

Statements of Financial Position

	August 31,				
		2014		2013	
Assets					
Cash and cash equivalents	\$	1,136,797	\$	572,181	
Accounts and grants receivable (Note 2)		2,330,928		1,993,877	
Contributions receivable, less than one year, net of estimated					
uncollectible receivables of approximately \$8,000 (Note 2)		2,023,337		1,157,401	
Interest and dividends receivable		57,991		52,969	
Prepaid expenses		336,167		299,688	
Contributions receivable, over one year (Note 2)		1,869,146		1,245,847	
Endowment contributions receivable (Note 2)		1,678,057		2,236,922	
Long-term investments (Notes 3 and 4)		33,896,904		30,470,058	
Other investments (Note 3)		57,748		57,748	
Land, building and equipment, net (Note 5)		3,741,915		4,008,605	
Total assets	\$	47,128,990	\$	42,095,296	
Liabilities and net assets					
Liabilities:					
Accounts payable and accrued expenses	\$	1,432,181	\$	1,143,046	
Line of credit (Note 6)		1,006,820		408,359	
Deferred revenue		1,850,521		1,684,816	
Note payable (Note 7)		300,000		350,000	
Total liabilities		4,589,522		3,586,221	
Net assets:					
Unrestricted (Note 8):					
Operating fund		(741,188)		(742,339)	
Board designated fund		6,401,095		6,205,974	
Total unrestricted net assets		5,659,907		5,463,635	
Temporarily restricted net assets (Note 9)		5,705,441		4,305,155	
Permanently restricted net assets (Note 10)		31,174,120		28,740,285	
Total net assets		42,539,468		38,509,075	
Total liabilities and net assets	\$	47,128,990	\$	42,095,296	

See accompanying notes to financial statements.

Statement of Activities

Year Ended August 31, 2014

Unrestricted Board Total **Temporarily Permanently** Operating Designated Unrestricted Restricted Restricted Total Revenues: Performance revenues \$ 5,235,991 - \$ 5,235,991 \$ - \$ - \$ 5,235,991 Government grants and fees: Awarded 2,492,367 2,492,367 1,445,778 3,938,145 Released from restriction 1,487,778 1,487,778 (1,487,778)Total government grants and fees 3,980,145 3,980,145 (42,000)3,938,145 Contributions: Awarded 8,163,104 116,496 8,279,600 2,343,321 231,026 10,853,947 In-kind 1,093,232 1,093,232 1,093,232 Released from restriction 982,620 982,620 (982,620)Total contributions 10,238,956 116,496 10,355,452 1,360,701 231,026 11,947,179 Other: Set and costume rentals 483,025 483,025 483,025 Other income 56,093 56,093 56,093 Investment income, net of 1,513,771 228,382 1,742,153 2,465,896 4,305,015 transfers (Notes 1 and 3) 96,966 4,844,133 Total other 2,052,889 228,382 2,281,271 96,966 2,465,896 Total revenues 21,507,981 344,878 21,852,859 1,415,667 2,696,922 25,965,448 Expenses (Note 12): Program expenses 18,213,931 18,213,931 18,213,931 Management and general 2,239,282 25,487 2,264,769 15,381 263,087 2,543,237 Fundraising 1,053,617 124,270 1,177,887 1,177,887 Total expenses 21,506,830 149,757 21,656,587 15,381 263,087 21,935,055 Changes in net assets 1,151 195,121 196,272 1,400,286 2,433,835 4,030,393 Net assets (deficit) at beginning of the year (742, 339)6,205,974 5,463,635 4,305,155 28,740,285 38,509,075

(741,188) \$ 6,401,095

\$ 5,659,907

\$ 5,705,441

\$31,174,120

\$42,539,468

See accompanying notes to financial statements.

Net assets (deficit) at end of the year \$

Statement of Activities

Year Ended August 31, 2013

Unrestricted Board Total **Temporarily Permanently** Operating Designated Unrestricted Restricted Restricted Total Revenues: Performance revenues \$ 4,857,986 \$ - \$ 4,857,986 \$ - \$ - \$ 4,857,986 Government grants and fees: Awarded 2,477,216 2,477,216 1,487,778 3,964,994 Released from restriction 1,386,862 1,386,862 (1,386,862)Total government grants and fees 3,864,078 3,864,078 100,916 3,964,994 Contributions: Awarded 6,067,684 162,190 6,229,874 828,684 181,515 7,240,073 In-kind 1,305,364 1,305,364 1,305,364 Released from restriction 2,325,850 2,725,850 (2,325,850)400,000 (400,000)Total contributions 9,698,898 562,190 10,261,088 (1,497,166)(218,485)8,545,437 Other: Set and costume rentals 645,436 645,436 645,436 Other income 51,396 51,396 51,396 Investment income (loss), net of 1,472,990 107,244 1,580,234 1,246,162 2,846,614 transfers (Notes 1 and 3) 20,218 Total other 2,169,822 107,244 2,277,066 20,218 1,246,162 3,543,446 Total revenues 20,590,784 669,434 21,260,218 (1,376,032)1,027,677 20,911,863 Expenses (Note 12): Program expenses 17,290,515 17,290,515 17,290,515 Management and general 2,152,646 15,818 2,168,464 11,179 178,515 2,358,158 Fundraising 1,410,236 160,082 1,570,318 1,570,318 Total expenses 20,853,397 175,900 21,029,297 11,179 178,515 21,218,991 Changes in net assets (262,613)493,534 230,921 (1,387,211)849,162 (307, 128)Net assets (deficit) at beginning (479,726)5,712,440 5,232,714 5,692,366 27,891,123 38,816,203 of the year (742,339) \$ 6,205,974 \$ 5,463,635 \$28,740,285 \$38,509,075

\$ 4,305,155

See accompanying notes to financial statements.

Net assets (deficit) at end of the year \$

Statements of Cash Flows

Years Ended August 31,

Operating activities \$ 4,030,393 \$ (307,128) Adjustments to reconcile change in net assets to net cash used by operating activities: \$ 291,536 315,595 Depreciation expense 291,536 315,595 Bad debt expense (recovery) (10,285) 8,425 Net gain on sale of equipment (2,500) (50,000) Interest and dividends restricted for long-term investments (694,132) (642,437) Non-cash reduction of debt (50,000) (50,000) Interest and dividends restricted for long-term investments (49,132) (62,237) Net unrealized and realized gains on long-term investments (3,588,741) (2,130,456) Changes in operating assets and liabilities: (1,257,136) 2,625,225 Interest and dividends receivable (1,257,136) 2,625,225 Interest and dividends receivable (5,022) (4,999) Prepaid expenses (36,479) 133,597 Accounts payable and accrued expenses 289,135 (114,296) Net cash used by operating activities (822,526) (57,570) Investing activities (24,846) (201,853)		2014	2013
Adjustments to reconcile change in net assets to net cash used by operating activities: 291,536 315,595 Depreciation expense 291,536 315,595 Bad debt expense (recovery) (10,285) 8,425 Net gain on sale of equipment (2,500) (50,000) Non-cash reduction of debt (50,000) (50,000) Interest and dividends restricted for long-term investments (649,132) (642,437) Net unrealized and realized gains on long-term investments (3,588,741) (2,130,456) Changes in operating assets and liabilities: (5,022) (4,999) Accounts and contributions receivable (1,257,136) 2,625,225 Interest and dividends receivable (5,022) (4,999) Prepaid expenses (36,479) 133,597 Accounts payable and accrued expenses 289,135 124,882 Deferred revenue 165,705 (114,296) Net cash used by operating activities (822,526) (57,570) Investing activities Purchases of property and equipment (24,846) (201,853) Proceeds from sale of long-term investments 811,027 749,310 Net cash provided b	Operating activities		
used by operating activities: 291,536 315,595 Bad debt expense (recovery) (10,285) 8,425 Net gain on sale of equipment (2,500) (15,978) Non-cash reduction of debt (50,000) (50,000) Interest and dividends restricted for long-term investments (649,132) (642,437) Net unrealized and realized gains on long-term investments (3,588,741) (2,130,456) Changes in operating assets and liabilities: 3 2,625,225 Interest and dividends receivable (1,257,136) 2,625,225 Interest and dividends receivable (5,022) (4,999) Prepaid expenses (36,479) 133,597 Accounts payable and accrued expenses 289,135 124,882 Deferred revenue 165,705 (114,296) Net cash used by operating activities (822,526) (57,570) Investing activities Purchases of property and equipment 2,500 50,000 Net proceeds from sale of long-term investments 811,027 749,310 Net cash provided by investing activities 788,681 597,457 <td>Change in net assets</td> <td>\$ 4,030,393</td> <td>\$ (307,128)</td>	Change in net assets	\$ 4,030,393	\$ (307,128)
Depreciation expense 291,536 315,595 Bad debt expense (recovery) (10,285) 8,425 Net gain on sale of equipment (2,500) (15,978) Non-cash reduction of debt (50,000) (50,000) Interest and dividends restricted for long-term investments (649,132) (642,437) Net unrealized and realized gains on long-term investments (3,588,741) (2,130,456) Changes in operating assets and liabilities:	Adjustments to reconcile change in net assets to net cash		
Bad debt expense (recovery) (10,285) 8,425 Net gain on sale of equipment (2,500) (15,978) Non-cash reduction of debt (50,000) (50,000) Interest and dividends restricted for long-term investments (649,132) (642,437) Net unrealized and realized gains on long-term investments (3,588,741) (2,130,456) Changes in operating assets and liabilities:	used by operating activities:		
Net gain on sale of equipment (2,500) (15,978) Non-cash reduction of debt (50,000) (50,000) Interest and dividends restricted for long-term investments (649,132) (642,437) Net unrealized and realized gains on long-term investments (3,588,741) (2,130,456) Changes in operating assets and liabilities: 3,588,741) (2,130,456) Accounts and contributions receivable (1,257,136) 2,625,225 Interest and dividends receivable (5,022) (4,999) Prepaid expenses (36,479) 133,597 Accounts payable and accrued expenses 289,135 124,882 Deferred revenue 165,705 (114,296) Net cash used by operating activities (822,526) (57,570) Investing activities Purchases of property and equipment (24,846) (201,853) Proceeds from sale of long-term investments 311,027 749,310 Net cash provided by investing activities 788,681 597,457 Financing activities 9,018,850 3,966,208 Payments on line of credit 9,018,850 3,966,	Depreciation expense	291,536	315,595
Non-cash reduction of debt (50,000) (50,000) Interest and dividends restricted for long-term investments (649,132) (642,437) Net unrealized and realized gains on long-term investments (3,588,741) (2,130,456) Changes in operating assets and liabilities: (1,257,136) 2,625,225 Accounts and contributions receivable (5,022) (4,999) Prepaid expenses (36,479) 133,597 Accounts payable and accrued expenses 289,135 124,882 Deferred revenue 165,705 (114,296) Net cash used by operating activities (822,526) (57,570) Investing activities 24,846) (201,853) Purchases of property and equipment 2,500 50,000 Net proceeds from sale of equipment 2,500 50,000 Net cash provided by investing activities 788,681 597,457 Financing activities 9,018,850 3,966,208 Payments on line of credit 9,018,850 3,966,208 Payments on line of credit (8,420,389) (4,154,556) Net cash provided by (used in) financing activities	Bad debt expense (recovery)	(10,285)	8,425
Interest and dividends restricted for long-term investments	Net gain on sale of equipment	(2,500)	(15,978)
Net unrealized and realized gains on long-term investments (3,588,741) (2,130,456) Changes in operating assets and liabilities: Accounts and contributions receivable (1,257,136) 2,625,225 Interest and dividends receivable (5,022) (4,999) Prepaid expenses (36,479) 133,597 Accounts payable and accrued expenses 289,135 124,882 Deferred revenue 165,705 (114,296) Net cash used by operating activities Purchases of property and equipment (24,846) (201,853) Proceeds from sale of equipment 2,500 50,000 Net proceeds from sale of long-term investments 811,027 749,310 Net cash provided by investing activities 788,681 597,457 Financing activities 9,018,850 3,966,208 Payments on line of credit 9,018,850 3,966,208 Payments on line of credit (8,420,389) (4,154,556) Net cash provided by (used in) financing activities 598,461 (188,348) Oash and cash equivalents: 564,616 351,539 Beginning of the y	Non-cash reduction of debt	(50,000)	(50,000)
Changes in operating assets and liabilities: Accounts and contributions receivable (1,257,136) 2,625,225 Interest and dividends receivable (5,022) (4,999) Prepaid expenses (36,479) 133,597 Accounts payable and accrued expenses 289,135 124,882 Deferred revenue 165,705 (114,296) Net cash used by operating activities (822,526) (57,570) Investing activities Value of the color	Interest and dividends restricted for long-term investments	(649,132)	(642,437)
Accounts and contributions receivable (1,257,136) 2,625,225 Interest and dividends receivable (5,022) (4,999) Prepaid expenses (36,479) 133,597 Accounts payable and accrued expenses 289,135 124,882 Deferred revenue 165,705 (114,296) Net cash used by operating activities (822,526) (57,570) Investing activities Value of the company of the position of the	Net unrealized and realized gains on long-term investments	(3,588,741)	(2,130,456)
Interest and dividends receivable (5,022) (4,999) Prepaid expenses (36,479) 133,597 Accounts payable and accrued expenses 289,135 124,882 Deferred revenue 165,705 (114,296) Net cash used by operating activities (822,526) (57,570) Investing activities 2 (24,846) (201,853) Proceeds from sale of equipment 2,500 50,000 Net proceeds from sale of long-term investments 811,027 749,310 Net cash provided by investing activities 788,681 597,457 Financing activities 9,018,850 3,966,208 Payments on line of credit (8,420,389) (4,154,556) Net cash provided by (used in) financing activities 598,461 (188,348) Net increase in cash and cash equivalents 564,616 351,539 Cash and cash equivalents: 572,181 220,642	Changes in operating assets and liabilities:		
Prepaid expenses (36,479) 133,597 Accounts payable and accrued expenses 289,135 124,882 Deferred revenue 165,705 (114,296) Net cash used by operating activities (822,526) (57,570) Investing activities Variable of equipment 24,846) (201,853) Proceeds from sale of equipment 2,500 50,000 Net proceeds from sale of long-term investments 811,027 749,310 Net cash provided by investing activities 788,681 597,457 Financing activities 9,018,850 3,966,208 Payments on line of credit (8,420,389) (4,154,556) Net cash provided by (used in) financing activities 598,461 (188,348) Net increase in cash and cash equivalents 564,616 351,539 Cash and cash equivalents: 572,181 220,642	Accounts and contributions receivable	(1,257,136)	2,625,225
Accounts payable and accrued expenses 289,135 124,882 Deferred revenue 165,705 (114,296) Net cash used by operating activities (822,526) (57,570) Investing activities Purchases of property and equipment (24,846) (201,853) Proceeds from sale of equipment 2,500 50,000 Net proceeds from sale of long-term investments 811,027 749,310 Net cash provided by investing activities 788,681 597,457 Financing activities 9,018,850 3,966,208 Payments on line of credit 9,018,850 3,966,208 Payments on line of credit (8,420,389) (4,154,556) Net cash provided by (used in) financing activities 598,461 (188,348) Net increase in cash and cash equivalents 564,616 351,539 Cash and cash equivalents: 572,181 220,642	Interest and dividends receivable	(5,022)	(4,999)
Deferred revenue 165,705 (114,296) Net cash used by operating activities (822,526) (57,570) Investing activities Purchases of property and equipment (24,846) (201,853) Proceeds from sale of equipment 2,500 50,000 Net proceeds from sale of long-term investments 811,027 749,310 Net cash provided by investing activities 788,681 597,457 Financing activities 9,018,850 3,966,208 Payments on line of credit 9,018,850 3,966,208 Payments on line of credit (8,420,389) (4,154,556) Net cash provided by (used in) financing activities 598,461 (188,348) Net increase in cash and cash equivalents 564,616 351,539 Cash and cash equivalents: 572,181 220,642	Prepaid expenses	(36,479)	133,597
Net cash used by operating activities Record of Exercises Record of Exercises	Accounts payable and accrued expenses	289,135	124,882
Investing activities Purchases of property and equipment (24,846) (201,853) Proceeds from sale of equipment 2,500 50,000 Net proceeds from sale of long-term investments 811,027 749,310 Net cash provided by investing activities 788,681 597,457 Financing activities Proceeds from line of credit 9,018,850 3,966,208 Payments on line of credit (8,420,389) (4,154,556) Net cash provided by (used in) financing activities 598,461 (188,348) Net increase in cash and cash equivalents 564,616 351,539 Cash and cash equivalents: Beginning of the year 572,181 220,642	Deferred revenue	165,705	(114,296)
Purchases of property and equipment (24,846) (201,853) Proceeds from sale of equipment 2,500 50,000 Net proceeds from sale of long-term investments 811,027 749,310 Net cash provided by investing activities 788,681 597,457 Financing activities Proceeds from line of credit 9,018,850 3,966,208 Payments on line of credit (8,420,389) (4,154,556) Net cash provided by (used in) financing activities 598,461 (188,348) Net increase in cash and cash equivalents 564,616 351,539 Cash and cash equivalents: Beginning of the year 572,181 220,642	Net cash used by operating activities	(822,526)	(57,570)
Proceeds from sale of equipment 2,500 50,000 Net proceeds from sale of long-term investments 811,027 749,310 Net cash provided by investing activities 788,681 597,457 Financing activities Proceeds from line of credit 9,018,850 3,966,208 Payments on line of credit (8,420,389) (4,154,556) Net cash provided by (used in) financing activities 598,461 (188,348) Net increase in cash and cash equivalents 564,616 351,539 Cash and cash equivalents: Beginning of the year 572,181 220,642	Investing activities		
Net proceeds from sale of long-term investments811,027749,310Net cash provided by investing activities788,681597,457Financing activitiesProceeds from line of credit9,018,8503,966,208Payments on line of credit(8,420,389)(4,154,556)Net cash provided by (used in) financing activities598,461(188,348)Net increase in cash and cash equivalents564,616351,539Cash and cash equivalents:572,181220,642	Purchases of property and equipment	(24,846)	(201,853)
Net cash provided by investing activities Financing activities Proceeds from line of credit Payments on line of credit Net cash provided by (used in) financing activities Net increase in cash and cash equivalents Cash and cash equivalents: Beginning of the year 788,681 9,018,850 3,966,208 (4,154,556) (8,420,389) (4,154,556) 10,188,348) 598,461 10,188,348) 220,642	Proceeds from sale of equipment	2,500	50,000
Financing activities Proceeds from line of credit Payments on line of credit Net cash provided by (used in) financing activities Net increase in cash and cash equivalents Cash and cash equivalents: Beginning of the year South 1, 188, 348 (1, 154, 556) 1, 188, 348 (1, 188, 348) 1, 1	Net proceeds from sale of long-term investments	811,027	749,310
Proceeds from line of credit Payments on line of credit Net cash provided by (used in) financing activities Net increase in cash and cash equivalents Cash and cash equivalents: Beginning of the year 3,966,208 (4,154,556) (8,420,389) (4,154,556) (188,348) 598,461 (188,348) 220,642	Net cash provided by investing activities	788,681	597,457
Payments on line of credit Net cash provided by (used in) financing activities 598,461 (188,348) Net increase in cash and cash equivalents Cash and cash equivalents: Beginning of the year 572,181 220,642	Financing activities		
Net cash provided by (used in) financing activities 598,461 (188,348) Net increase in cash and cash equivalents 564,616 351,539 Cash and cash equivalents: Beginning of the year 572,181 220,642	Proceeds from line of credit	9,018,850	3,966,208
Net increase in cash and cash equivalents Cash and cash equivalents: Beginning of the year 564,616 351,539 220,642	Payments on line of credit	(8,420,389)	(4,154,556)
Cash and cash equivalents: Beginning of the year 572,181 220,642	Net cash provided by (used in) financing activities	598,461	(188,348)
Beginning of the year 572,181 220,642	Net increase in cash and cash equivalents	564,616	351,539
	Cash and cash equivalents:		
End of the year \$ 1,136,797 \$ 572,181	Beginning of the year	572,181	220,642
	End of the year	\$ 1,136,797	\$ 572,181

See accompanying notes to financial statements.

Notes to Financial Statements

August 31, 2014 and 2013

1. Significant Accounting Policies

Description of Business and Operations

Utah Symphony & Opera (Symphony & Opera or the Organization) was formed on July 8, 2002, when the respective Boards of Trustees (Board of Trustees or Board) for both the Utah Symphony (the Symphony) and Utah Opera Company (the Opera) voted to merge the two organizations into one operating entity. The Opera's name was then changed to Utah Symphony & Opera and the new Organization adopted the fiscal year end of August 31. The combined Organization functions as a nonprofit corporation without affiliation with the State of Utah.

In addition to its significant cultural and educational value, the Symphony & Opera also acts as a goodwill ambassador for the State of Utah through its local, national, and international tours and helps to provide opportunities for promising young artists through its outreach programs.

Utah Symphony Guild and Ogden Opera Guild serve as support organizations for the Symphony & Opera, which exist to increase public recognition of opera and symphonic works and to solicit donations. The results of these fundraising activities are recorded in the Board Designated Fund.

Utah Symphony & Opera funds its operations with revenues received from ticket sales, concert presenter's fees, costume and set rentals, governmental and other grants, investment income, and contributions.

Risks and Uncertainties

Risks and uncertainties are inherent with the Collective Bargaining Agreement (CBA) that the Organization has with the American Federations of Musicians, Local 104. The Organization employs approximately 145 individuals on a full-time basis. Members of the American Federation of Musicians Local 104 union make up 60% of the total full-time employees. The current CBA was entered into on September 1, 2007 and was originally set to expire August 31, 2010. The CBA has been renegotiated three times with a new expiration date of August 31, 2015.

Concentration of Credit Risk

The Organization maintains its cash in bank deposit accounts which, at times, exceed federally insured limits. As of August 31, 2014, the Organization had cash of approximately \$1,130,000 that exceeded federally insured limits. To date, the Organization has not experienced any loss or lack of access to its cash; however, no assurance can be provided that access to the Organization's cash will not be impacted by adverse conditions in the financial markets.

Notes to Financial Statements (continued)

1. Significant Accounting Policies (continued)

Concentration of Credit Risk (continued)

Certain assets that potentially subject the Organization to concentration of credit risk consist primarily of accounts and contributions receivable. In the normal course of its activities, the Organization records receivables from customers and donors. Accordingly, the Organization performs ongoing evaluations of accounts and contributions receivable and maintains allowances for possible losses on accounts and contributions receivable, which when realized, have been within the range of management's expectations. Credit risk pertaining to accounts and contributions receivable is comprised of numerous factors including the overall economic conditions in the geographic area in which the Organizations customers and donors are located.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements. Estimates also affect the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, bank deposits, and highly liquid financial instruments with a maturity of three months or less when purchased. Cash and cash equivalents include only funds that are not restricted by the donor. Cash and cash equivalents that are part of restricted funds are included in investments.

Fund Accounting and Net Asset Classifications

To ensure observance of limitations and restrictions placed on the use of resources available to the Symphony & Opera, the financial records of the Organization are maintained on the accrual basis of accounting utilizing "fund accounting" and by applying the provisions of the Uniform Prudent Management of Institutional Funds Act (UPMIFA) to endowment funds. Fund accounting is the procedure by which resources for various purposes are classified for accounting and reporting purposes into funds that are in accordance with specific activities and objectives.

Separate accounts are maintained for each fund. In the accompanying financial statements, funds with similar characteristics have been combined into three net asset categories: unrestricted, temporarily restricted, and permanently restricted. See Notes 8, 9, and 10 for additional discussion of these net asset categories.

Notes to Financial Statements (continued)

1. Significant Accounting Policies (continued)

Fund Accounting and Net Asset Classifications (continued)

Financial Accounting Standards Board (FASB) Accounting Standards Codification Topic 958, *Not-for-Profit Entities*, provides guidance on the net asset classification of donor-restricted endowment funds for a not-for-profit organization that is subject to an enacted version of UPMIFA. The State of Utah has adopted UPMIFA.

The Organization has interpreted UPMIFA as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Organization classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund, and to maintain the fair value of the accumulated contributions. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the Organization in a manner consistent with the standard of prudence prescribed by UPMIFA.

In accordance with UPMIFA, the Organization considers the following factors in making a determination to appropriate or accumulate endowment funds:

- (1) The duration and preservation of the fund
- (2) The purposes of the Organization and the endowment fund
- (3) General economic conditions
- (4) The possible effect of inflation and deflation
- (5) The expected total return from income and the appreciation of investments
- (6) Other resources of the Organization
- (7) The investment policies of the Organization

Investments

Investments in equity and debt securities are measured at fair value in the statements of financial position. Net realized and unrealized gains and losses on unrestricted net asset investments, including those held within the Board Designated Fund, are included in unrestricted investment income in the statements of activities. Net realized and unrealized gains and losses on restricted net asset investments, restricted by donors or law, are included in temporarily or permanently restricted investment income in the statements of activities. Realized gains and losses are determined using the specific identification method. Investment related expenses were approximately \$310,000 and \$209,000 for the years ended August 31, 2014 and 2013, respectively and are recorded in management and general expenses.

Notes to Financial Statements (continued)

1. Significant Accounting Policies (continued)

Investments (continued)

Management of the Symphony & Opera has retained the separate and distinct character of the respective Symphony and Opera endowment investment funds. New endowment funds have been created for donations received subsequent to the merger.

Effective September 1, 2002, the Symphony & Opera's Board of Trustees adopted a resolution to transfer five percent of the value of the Permanently Restricted Fund annually for use in its operations. The amounts are transferred from the Permanently Restricted Fund to the Operating Fund. The annual five percent draw is based on an average of the market value of investments for the most recent 12 completed calendar quarters preceding the start of the fiscal year.

The Organization's Investment Policy states that no more than 75% of investments may be equities in the investment mix of equities and fixed income. The investment of funds is intended to support the long term financial viability of the Organization. Investment objectives encompass: optimizing portfolio efficiency by minimizing expected portfolio risk and seeking opportunities to reduce fees and expenses, providing liquidity to meet near term cash forecast needs while timing cash withdrawals with portfolio returns, and preserving capital by avoiding significant and sustained loss in market value.

Land, Building and Equipment

Land, building and equipment are stated at cost or estimated fair value at the date of acquisition or gift, respectively, and include expenditures that substantially extend the useful lives of existing assets. Expenditures for normal maintenance and repairs are charged to operations as incurred. The cost of the building and equipment is being depreciated using the straight-line method over the estimated useful lives of the assets, which range from five to thirty years. The Organization has a significant amount of costumes, wigs and props that are not recorded on the statement of financial position. Expenditures for these items are expensed as incurred.

Revenue Recognition and Deferred Revenue

The majority of the Organization's revenue stems from donor contributions, grants, and performance ticket sales. Contributions are generally recognized as revenue at fair value in the period received or unconditionally pledged. Contributions of services are recognized only if the services received create or enhance non-financial assets or require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donation.

Contributions received are considered to be available for use unless specifically restricted by the donor. Conditional contributions are recognized as revenue when the conditions on which they depend have been substantially met.

Notes to Financial Statements (continued)

1. Significant Accounting Policies (continued)

Revenue Recognition and Deferred Revenue (continued)

Utah Symphony & Opera records contributions as temporarily restricted if they are received with donor stipulations limiting the use either through purpose or time restrictions. When donor restrictions expire, that is, when a time restriction ends or a purpose restriction is fulfilled, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restriction.

Utah Symphony & Opera rents its costumes, wigs, sets and props to individuals and other organizations across North America. It also constructs costumes and sets for other organizations. Rental and construction income of approximately \$483,000 and \$645,000 is included on the statement of activities for the years ended August 31, 2014 and 2013, respectively.

Deferred revenue arises from subscription ticket sales and advance ticket sales, including refundable gift certificates, and is recognized as revenue when the performance for which the tickets have been sold occurs.

As part of the Zoo, Arts and Parks Sales Tax Initiative passed in 1996, and reaffirmed in November 2014, Utah Symphony & Opera receives funds from Salt Lake County (the County) and records revenues based on an estimated allotment provided by the County. Periodically, the County reconciles actual sales tax receipts with payments already made to the Organization and retroactively adjusts these amounts. The adjustments result from actual sales tax collections being different than originally estimated by the County. The Organization records these adjustments as they receive formal communication from the County of the adjustment. For the year ended August 31, 2014, the total adjustment decreased government grants and fees by approximately \$66,000. For the year ended August 31, 2013, the total adjustment increased government grants and fees by approximately \$101,000.

Pledges to Contribute

Pledges to contribute over future periods are discounted at the Organizations current borrowing rate to present values and recorded in the current period as restricted revenue and contributions receivable. As of August 31, 2014 and 2013, the discount on these pledges was approximately \$294,000 and \$354,000, respectively. These contributions represent unconditional promises to donate within the next one to ten years. The Organization also records an estimate for uncollectible receivables based on historical payment experience coupled with projections and estimates of pledges and actual amounts expected to be received.

Notes to Financial Statements (continued)

1. Significant Accounting Policies (continued)

Contributions-in-Kind

The Symphony & Opera receives donated services and materials that are used in the operations of the Organization. These donated services and materials are recorded at estimated fair value.

The following is a summary of amounts that were recorded as both revenues and expenses from unrestricted in-kind contributions for the years ended August 31:

	2014	2013
Program expenses:		
Advertising expenses	\$ 726,489	\$ 811,666
Production expenses	134,885	115,385
Management and general and Fundraising expenses	231,858	378,313
	\$ 1,093,232	\$ 1,305,364

Certain members of the Utah Symphony & Opera's Board of Trustees, or companies affiliated with certain board members, provided certain amounts of in-kind contributions for advertising services.

Volunteers

A number of volunteers have made contributions of time to the Utah Symphony & Opera's program and support functions. The value of this contributed time does not meet the criteria for recognition of contributions-in-kind and, accordingly, is not reflected in the accompanying financial statements.

Advertising Expenses

The Symphony & Opera expenses advertising costs as incurred. Amounts expensed for advertising, including in-kind expenses, were approximately \$1,926,000 and \$1,865,000 for the years ended August 31, 2014 and 2013, respectively.

Income Tax Status

The Internal Revenue Service has ruled that Utah Symphony & Opera's predecessor organization, Utah Opera Company, qualifies under Section 501(c)(3) of the Internal Revenue Code (the IRC) and is, therefore, not subject to tax under present income tax laws. Accordingly, no provision for income taxes has been made in the accompanying financial statements. Based on communication with the IRS, the combination of the Opera and the Symphony has not negatively affected the tax qualification under section 501(c)(3). The Organization is required to operate in conformity with the IRC in order to maintain its tax exempt qualification.

As of August 31, 2014, the Organization had no uncertain tax positions that qualify for either recognition or disclosure in the financial statements. The Organization's tax years subject to tax examination are 2014, 2013, 2012, and 2011.

Notes to Financial Statements (continued)

1. Significant Accounting Policies (continued)

Subsequent Events

Management has evaluated subsequent events that have occurred through December 5, 2014, the date the financial statements were available to be issued, and determined that no additional disclosures are required to be made.

2. Accounts, Grants and Contributions Receivable

The net balance of accounts, grants and contributions receivable consist of the following as of August 31, 2014:

	U	nrestricted	emporarily Restricted	ermanently Restricted	Total
Accounts and grants receivable	\$	1,005,150	\$ 1,325,778	\$ -	\$ 2,330,928
Contributions receivable, less than one year Contributions receivable, over		920,337	1,103,000	-	2,023,337
one year Endowment contributions		-	1,869,146	-	1,869,146
receivable				1,678,057	1,678,057
	\$	1,925,487	\$ 4,297,924	\$ 1,678,057	\$ 7,901,468

As of August 31, 2014, approximately \$1.1 million or 65% of permanently restricted receivables was from Donor A. During the year ended August 31, 2014, Donor B contributed \$1.75 million or 8% towards operations. As of August 31, 2014, approximately \$1 million or 22% of temporarily restricted receivables was from Donor C. During the year ended August 31, 2014, the Utah State Office of Education granted \$1.3 million and Salt Lake County granted \$2.5 million. As of August 31, 2014, the Utah State Office of Education represented \$1.3 million or 31% of the temporarily restricted receivables and Salt Lake County represented approximately \$882,000 or 46% of the unrestricted receivables.

Notes to Financial Statements (continued)

2. Accounts, Grants and Contributions Receivable (continued)

The net balance of accounts, grants and contributions receivable consist of the following as of August 31, 2013:

	Un	restricted		emporarily Restricted		ermanently Restricted		Total
Accounts and grants receivable	\$	666,100	Φ.	1,327,777	\$	_	Φ.	1,993,877
Contributions receivable, less than one year	Ψ	288,747	Ψ	868,654	Ψ	_	Ψ	1,157,401
Contributions receivable, over one year		_		1,245,847		_		1,245,847
Endowment contributions receivable		_		_		2,236,922		2,236,922
	\$	954,847	\$	3,442,278	\$	2,236,922	\$	6,634,047

All accounts and contributions receivable as of August 31, 2014 are receivable within one to eight years as noted below:

	(Accounts, Grants and ontributions	E	ndowment	Total
Current through August 31, 2015 From September 1, 2015 to August 31,	\$	4,362,250	\$	109,900	\$ 4,472,150
2019		1,849,558		1,568,157	3,417,715
More than five years		19,588		_	19,588
		6,231,396		1,678,057	7,909,453
Less estimated uncollectible receivables		(7,985)		_	(7,985)
	\$	6,223,411	\$	1,678,057	\$ 7,901,468

Notes to Financial Statements (continued)

3. Investments

On November 25, 2008, the Organization was notified by an investment manager that its investment in certain hedge funds was to be liquidated over a five-year period beginning June 2009. Liquidation has been extended through January 2015. As of August 31, 2014, the fair value of these investments was approximately \$51,000.

The following is a summary of investments as of August 31:

	2014	2013
Long-term investments:		
Corporate stocks	\$ 23,436,381	\$ 19,833,425
Corporate bonds	5,793,869	4,373,118
Government bonds	2,750,332	3,798,814
Instrument loans	75,126	128,775
Hedge funds	51,268	75,705
Money market	1,789,928	2,260,221
-	\$ 33,896,904	\$ 30,470,058
Other investments:		
Real estate	\$ 6,900	\$ 6,900
Art	50,848	50,848
	\$ 57,748	\$ 57,748

Major categories of the Symphony & Opera's investment income are summarized as follows:

	For the Year Ended August 31, 2014												
				Board	Temporarily Permanent								
	Unrestricted		D	esignated	R	estricted	R	estricted		Total			
Interest	\$	2,101	\$	13,576	\$	8,367	\$	147,649	\$	171,693			
Dividends	•	6,030	-	45,435		27,205	-	465,911		544,581			
		8,131		59,011		35,572		613,560		716,274			
Unrealized gains		40,308		155,025		108,195	1	1,801,116		2,104,644			
Realized gains		54,529		122,564		72,286	1	,234,718		1,484,097			
		94,837		277,589		180,481	3	3,035,834		3,588,741			
Investment income,										_			
before transfers		102,968		336,600		216,053	3	3,649,394		4,305,015			
Transfers	1,	410,803		(108,218)		(119,087)	(1	1,183,498)		_			
Investment income,										_			
net of transfers	\$ 1 ,	513,771	\$	228,382	\$	96,966	\$ 2	2,465,896	\$	4,305,015			

Notes to Financial Statements (continued)

3. Investments (continued)

	For the Year Ended August 31, 2013											
				Board	Te	mporarily						
	Unre	Unrestricted De		esignated	R	estricted	R	estricted		Total		
	_		_		_		_		_			
Interest	\$	1,153	\$	13,669	\$	9,669	\$	159,854	\$	184,345		
Dividends		3,264		39,657		28,045		444,869		515,835		
		4,417		53,326		37,714		604,723		700,180		
Unrealized gains		6,002		108,232		77,221		1,198,466	•	1,389,921		
Realized gains		34,029		55,257		38,965		628,262		756,513		
		40,031		163,489		116,186		1,826,728	2	2,146,434		
Investment income,												
before transfers		44,448		216,815		153,900	4	2,431,451	2	2,846,614		
Transfers	1,4	128,542		(109,571)		(133,682)	(1,185,289)				
Investment income,												
net of transfers	\$ 1,4	172,990	\$	107,244	\$	20,218	\$	1,246,162	\$ 2	2,846,614		

4. Fair Value Measurements

The Organization measures fair value using the following fair value hierarchy that prioritizes the use of inputs used in valuation techniques into the following three levels:

Level 1—Unadjusted quoted prices in active markets that are accessible at the measurement date for identical, unrestricted assets or liabilities.

Level 2—Observable inputs other than quoted prices in active markets for identical assets and liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3—Prices or valuation techniques that require inputs that are both significant to the fair value measurement and unobservable (supported by little or no market activity).

Where quoted prices are available in an active market, investments are classified within level 1 of the hierarchy. If quoted prices are not available, then fair values, estimated using pricing models, quoted prices or securities with similar characteristics are categorized within level 2 of the hierarchy. Level 3 investments are valued using a discounted cash flows and cost approach.

Notes to Financial Statements (continued)

4. Fair Value Measurements (continued)

Assets measured at fair value on a recurring basis as of August 31, 2014 are summarized as follows:

	 Level 1	Level 2		Total		
Corporate stocks	\$ 23,436,381	\$ _	\$	_	\$	23,436,381
Corporate bonds	_	5,793,869		_		5,793,869
Government bonds	_	2,750,332		_		2,750,332
Instrument loans	_	_		75,126		75,126
Hedge funds	_	_		51,268		51,268
Money market	1,789,928	_		_		1,789,928
Total	\$ 25,226,309	\$ 8,544,201	\$	126,394	\$	33,896,904

Assets measured at fair value on a recurring basis as of August 31, 2013 are summarized as follows:

		Level 1	Level 2			Level 3	Total		
Corporato atanka	ው	10 022 425	æ		¢.		ው	10 000 105	
Corporate stocks Corporate bonds	\$	19,833,425	\$	4,373,118	\$	_	\$	19,833,425 4,373,118	
Government bonds		_		, ,		_		, ,	
		_		3,798,814		400 775		3,798,814	
Instrument loans		_		_		128,775		128,775	
Hedge funds		_		_		75,705		75,705	
Money market		2,260,221						2,260,221	
Total	\$	22,093,646	\$	8,171,932	\$	204,480	\$	30,470,058	

Level 3 assets are summarized as follows:

	Ir 	Hedge Funds		
Balance as of September 1, 2012 Total gains (realized/unrealized/interest) Net Purchases/loans and settlements/payments Balance as of August 31, 2013		128,186 \$ 5,650 (5,061) 128,775	128,556 1,461 (54,312) 75,705	
Total gains (realized/unrealized/interest) Net Purchases/loans and settlements/payments Balance as of August 31, 2014	<u>\$</u>	5,170 (58,819) 75,126 \$	9,150 (33,587) 51,268	

Notes to Financial Statements (continued)

5. Land, Building and Equipment

Land, building and equipment as of August 31, are summarized as follows:

	_	2014	2013
Land	\$	229,500	\$ 229,500
Building and improvements		5,618,145	5,618,145
Office equipment		307,219	310,019
Hall equipment		544,052	622,876
Production equipment		196,057	191,658
Production sets		1,184,064	1,184,064
Vehicles		179,450	163,221
Construction in process		27,404	23,186
		8,285,891	8,342,669
Less accumulated depreciation		(4,543,976)	(4,334,064)
	\$	3,741,915	\$ 4,008,605

Utah Symphony & Opera uses the facilities of Abravanel Hall and the Capitol Theater under a lease agreement with Salt Lake County, which is renewable annually. Rental expense for these facilities was approximately \$354,000 and \$346,000 for the years ended August 31, 2014 and 2013, respectfully.

6. Line of Credit

The Organization has a line of credit for \$1,800,000. The interest rate is at prime rate less 1.0%, but is limited to a rate of at least 4%. The Organization had \$1,006,820 and \$408,359 outstanding under the line of credit as of August 31, 2014 and 2013, respectively. The line of credit is secured by certain assets of the Board Designated Utah Opera Surplus Endowment Fund, and the Board has permitted management to utilize this line of credit at its discretion. The bank has restricted the draws to 75% of the collateral's value. As of August 31, 2014, the line of credit was limited to \$1,790,000. The Organization expects to renew the line of credit when it expires on March 15, 2015.

Interest expense for the years ended August 31, 2014 and 2013 was \$27,563 and \$21,069, respectively. Cash paid for interest was \$17,108 and \$9,139 for the years ended August 31, 2014 and 2013, respectively. Interest expense is recorded in management and general expenses.

Notes to Financial Statements (continued)

7. Note Payable

The note payable consists of a promissory note payable to the Redevelopment Agency of Salt Lake City and is due September 30, 2016, with interest at 3%. The principal balance of the note payable as of August 31, 2014 and 2013 was \$300,000 and \$350,000, respectively. During September 2011, the loan agreement was amended to allow for a credit against the principal of the loan in the amount of \$50,000 annually through 2015 if the Organization performs one concert at the Gallivan Center annually. The remaining available credit is \$50,000. In fiscal 2014 and 2013, the Organization performed the required concerts to receive the credit. Accrued interest on the note was \$10,455 and \$11,930 as of August 31, 2014 and 2013, respectively. The Symphony & Opera has the option of paying the interest on the note in cash or by receiving credit for value in-kind or a combination of cash and in-kind services. Through fiscal 2014, the Organization has provided in-kind services sufficient to cover all interest expense associated with this note. The promissory note is collateralized by a deed of trust granting a security interest in the real property owned by the Organization.

8. Unrestricted Net Assets

Unrestricted net assets include amounts from the Operating Fund and from the Board Designated Fund. All general operating revenues and expenses related to the program activities of the Organization, which are included in the Operating Fund, are presented in the unrestricted section of the statements of activities.

The Board of Trustees approved lending \$3,220,000 from the Board Designated Fund to assist in financing operating deficits between December 2008 and November 2011. On November 20, 2013, the Board amended the original terms of the loan. Currently the loan is non-interest bearing and is required to be repaid in 10 equal annual installments beginning August 31, 2019. For the year ended August 31, 2013 the Board designated a \$400,000 gift to pay down the board loan. The balance of the loan as of August 31, 2014 was \$2,820,000.

The Board Designated Fund consists of funds with no donor or legal restrictions, but through Board resolutions have been set aside for specific purposes. As of August 31, the fund consists of the following:

Board Designated Reserve Fund Utah Opera Surplus Endowment Fund Guild Operations

2014	2013
\$ 3,902,439	\$ 3,884,288
2,503,176	2,318,432
(4,520)	3,254
\$ 6,401,095	\$ 6,205,974

Notes to Financial Statements (continued)

8. Unrestricted Net Assets (continued)

Assets underlying the Utah Opera Surplus Endowment Fund have been pledged as security on the line of credit. The Utah Opera Surplus Endowment Fund requires a 90% vote of the full Board to access such funds. The Board Designated Reserve Fund is used to offset any year-end deficits in the Operating Fund and for such other purposes as the Board may from time to time determine. For the years ended August 31, 2014 and 2013, there were no transfers from the Board Designated Reserve Fund to the Operating Fund except for the loan described above.

9. Temporarily Restricted Net Assets

As of August 31, temporarily restricted net assets are available for the following purposes or periods:

2014

2013

		2014		2013
Endoformation to the control of	•	0.070.054	•	4.047.040
Funds for use in future periods	\$	3,373,051	Ф	1,947,642
Governmental grants received for use in future periods		1,445,778		1,487,778
Opera Production Studio Expansion		670,495		588,910
Deer Valley Music Festival		216,117		280,825
	\$	5,705,441	\$	4,305,155

All amounts released from temporary restriction during the years ended August 31, 2014 and 2013 were released following the fulfillment of purpose or expiration of time restrictions placed on the assets.

The Opera Production Studio Expansion was completed in fiscal year 2003. The remaining funds held in Temporarily Restricted Net Assets represent donations received in excess of the cost of the expansion and are to be used for the operation and maintenance of the building. For the years ended August 31, 2014 and 2013, approximately \$119,000 and \$134,000, respectively, was transferred from the Opera Production Studio Expansion Temporarily Restricted Fund to offset costs associated with the operations and maintenance of this building.

10. Permanently Restricted Net Assets

Permanently restricted net assets represent the Donor Restricted Endowment Fund of the Symphony and the Opera, which consists primarily of investments and accrued investment income restricted in perpetuity by the donor of the assets. This endowment was established from donor restricted endowment contributions or grants from charitable individuals, foundations, agencies or other groups and includes matching funds raised by the Organization when the contribution or grant requires such conditions. These amounts, including the matching contributions, are restricted for permanent endowment. At its discretion, the Symphony & Opera's Board of Trustees can transfer investment income, as determined by the 5% annual draw investment policy (see Note 1), to the Operating Fund in order to fund general operations.

Notes to Financial Statements (continued)

10. Permanently Restricted Net Assets (continued)

As of August 31, categories of permanently restricted net assets are as follows:

	2014	2013
General Operations for Symphony	\$ 13,377,212	\$ 12,405,697
General Operations for Symphony & Opera	13,140,846	12,059,011
General Operations for Deer Valley Music Festival	1,041,412	970,049
Park City Enhancement (Capital Improvements)	963,274	857,692
Ogden/Weber Outreach	797,730	745,534
General Operations for Opera	744,856	692,759
Opera Ensemble/Education Programs	700,017	639,926
Instrument Loan Fund	271,047	246,285
Symphony Chorus	125,726	111,332
Orchestra Refreshment Fund	12,000	12,000
	\$ 31,174,120	\$ 28,740,285

11. Retirement Programs and Commitments

All of the musicians are covered by the American Federation of Musicians Employers Pension and Welfare (AFM-EPW) defined benefit pension plan, which is sponsored and administered by their union (the Union Plan), or a Section 401(k) retirement plan. The Organization contributes on behalf of each musician an amount equal to 8% of that musician's salary, up to the prevailing minimum salary or 9% for musicians employed for 15 years or more. Additional contributions based upon media services are computed according to the current rates of the AFM-EPW. Assets and vested benefits are not segregated by unit within the Union Plan. As a result, it is not possible to determine the portion of the assets and vested benefits or unfunded liabilities of the Union Plan that are applicable to the Symphony musicians.

In March 2010, the AFM-EPW notified the Organization that it certified the plan to be in "critical status" for the plan year beginning April 1, 2010. As such, the Plan adopted a rehabilitation plan that reduces benefits paid and requires employers to pay a surcharge on contributions to the fund. The surcharge start date was June 1, 2010. This surcharge is currently 9% of contributions.

Beginning December 12, 2009 the Organization created two 401(k) retirement plans. One plan is for the benefit of full-time AFM Union members and one is for full-time non-union members. Employees may contribute a portion of their compensation to this plan, subject to limitations established by the IRC. The contributed funds are held in individual accounts with an outside manager.

The cost to the Symphony & Opera of contributions to all of the above retirement programs incurred by the Operating Fund was approximately \$516,000 and \$605,000 for the years ended August 31, 2014 and 2013, respectively.

Notes to Financial Statements (continued)

12. Functional Expenses

The functional expenses of the Symphony & Opera's operations are as follows:

	Year Ended August 31, 2014							
		Management				Fund-		
		Program	and General		Raising			Total
Salaries and wages	\$	11,339,400	\$	1,025,905	\$	696,511	\$	13,061,816
Guest artists		2,155,920		_		_		2,155,920
Marketing		1,849,716		_		75,807		1,925,523
Production		2,093,409		5,216		_		2,098,625
Cultivation events		_		_		253,937		253,937
Rent		386,601		58,790		_		445,391
Set and costume								
rental		292,065		_		_		292,065
Professional		_		82,489		_		82,489
Depreciation		96,820		194,716		_		291,536
Guild		_		_		124,270		124,270
Bad debts		_		_		(10,285)		(10,285)
Other		_		1,176,121		37,647		1,213,768
	\$	18,213,931	\$	2,543,237	\$	1,177,887	\$	21,935,055

	Year Ended August 31, 2013							
			Management			Fund-		
		Program	and General		Raising		Total	
Salaries and wages	\$	10,827,503	\$	981,385	\$	645,425	\$	12,454,313
Guest artists		2,021,025		_		_		2,021,025
Marketing		1,838,273		_		27,067		1,865,340
Production		1,709,554		8,220		_		1,717,774
Cultivation events		_		_		511,266		511,266
Rent		361,340		57,305		9,084		427,729
Set and costume rental		418,756		_		_		418,756
Professional		_		169,650		170,000		339,650
Depreciation		114,064		201,531		_		315,595
Guild		_		_		160,082		160,082
Bad debts		_		_		8,425		8,425
Other		_		940,067		38,969		979,036
	\$	17,290,515	\$	2,358,158	\$	1,570,318	\$	21,218,991